## Pearl Meyer

## 2020 IBM Corporate Flight Operations Compensation Survey

Sample Document

| Data Effective 04/01/2020 | A and P Maintenance Technicians' Supervisor (023) |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | All Companies |  |  |  |  |  |  |
|  | Weighted Average | 10th Percentile | 25th Percentile | 50th Percentile | 60th Percentile | 75th Percentile | 90th Percentile |
| Number of Companies Reporting | 20 |  |  |  |  |  |  |
| Number of Incumbents Reporting | 32 |  |  |  |  |  |  |
| Incumbent Characteristics |  |  |  |  |  |  |  |
| Percent w Exempt Flsa Status | 84.4\% |  |  |  |  |  |  |
| Years of Tenure w Company | 13.7 | 2.7 | 5.4 | 12.1 | 14.4 | 20.4 | 29.6 |
| Years of Age | 49.7 | 37.0 | 42.0 | 49.0 | 52.0 | 58.0 | 60.0 |
| Base Salary |  |  |  |  |  |  |  |
| Base Salary (Incumbent Weighted) | \$152,007 | \$112,381 | \$123,644 | \$145,475 | \$157,000 | \$172,670 | \$201,714 |
| Salary Range Minimum | \$93,903 | \$76,100 | \$79,600 | \$87,400 | \$98,196 | \$109,000 | \$115,700 |
| Salary Range Midpoint | \$129,389 | \$106,000 | \$108,500 | \$129,448 | \$132,600 | \$139,710 | \$158,100 |
| Salary Range Maximum | \$165,042 | \$127,200 | \$140,800 | \$163,596 | \$170,900 | \$185,600 | \$207,200 |
| Actual Cash Incentives |  |  |  |  |  |  |  |
| Percent Eligible | 87.5\% |  |  |  |  |  |  |
| Percent Receiving | 87.5\% |  |  |  |  |  |  |
| Percent Eligible Receiving | 100.0\% |  |  |  |  |  |  |
| Number of Companies Providing Cash Incentives | 17 |  |  |  |  |  |  |
| Cash Incentives Award (Incl \$0) | \$14,536 | \$0 | \$8,208 | \$12,885 | \$13,760 | \$19,819 | \$31,565 |
| Cash Incentives Award (Excl \$0) | \$16,612 | \$6,700 | \$10,000 | \$13,101 | \$15,000 | \$20,645 | \$32,363 |
| Cash Incentives Award as \% of Base (Excl \$0) | 11.2\% | 5.7\% | 6.3\% | 10.1\% | 10.9\% | 13.9\% | 17.0\% |
| Total Cash Compensation (Incumbent Weighted) | \$166,543 | \$120,578 | \$136,887 | \$165,440 | \$168,000 | \$180,670 | \$205,000 |
| Number of Companies Providing Sign-On Awards | 0 |  |  |  |  |  |  |
| Sign-On Award (Excl \$0) |  |  |  |  |  |  |  |
| Target Cash Incentives |  |  |  |  |  |  |  |
| Target Cash Incentive Award (Excl \$0) | \$15,235 | \$4,544 | \$8,468 | \$15,000 | \$16,111 | \$17,958 | \$25,235 |
| Target Cash Incentives as \% of Base (Excl \$0) | 10.2\% | 4.0\% | 7.0\% | 10.0\% | 10.5\% | 13.0\% | 15.0\% |
| Target Compensation (Incumbent Weighted) | \$165,003 | \$120,248 | \$135,065 | \$163,598 | \$168,000 | \$180,060 | \$205,000 |
| Equity Incentives |  |  |  |  |  |  |  |
| Percent Eligible | 43.7\% |  |  |  |  |  |  |
| Percent Receiving | 15.6\% |  |  |  |  |  |  |
| Percent Eligible Receiving | 35.7\% |  |  |  |  |  |  |
| Number of Companies Providing Long Term Incentives | 5 |  |  |  |  |  |  |
| Stock Option Value (Excl \$0) |  |  |  |  |  |  |  |
| Restricted Stock Value (Excl \$0) | \$13,029 | \$6,204 | \$11,779 | \$12,171 | \$13,581 | \$14,990 | \$20,000 |
| Face Value All Awards | \$13,029 | \$6,204 | \$11,779 | \$12,171 | \$13,581 | \$14,990 | \$20,000 |
| LTI Award Value (Incl \$0) | \$2,036 | \$0 | \$0 | \$0 | \$0 | \$0 | \$11,779 |
| LTI Award Value (Excl \$0) | \$13,029 | \$6,204 | \$11,779 | \$12,171 | \$13,581 | \$14,990 | \$20,000 |
| LTI Value as \% of Base (Excl \$0) | 8.9\% | 4.8\% | 5.4\% | 8.0\% | 9.6\% | 11.2\% | 15.3\% |
| Total Direct Compensation (Incumbent Weighted) | \$168,578 | \$120,578 | \$139,492 | \$165,976 | \$170,503 | \$183,339 | \$205,000 |

[^0]Excl \$0 figures are omitted when there are less than 5 incumbents reporting the statistic.

| Data Effective 04/01/2020 | A and P Maintenance Technicians' Supervisor (023) |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Revenue and Region |  |  |  |  |  |  |  |
|  | $\begin{gathered} \hline \text { Total } \\ \hline \text { All Firms } \end{gathered}$ | Company Revenue |  |  | Aviation Base Region |  |  |  |
|  |  | Less than \$10B | \$10B up to \$3 | OB and Above | Midwest | Northeast | West | South |
| Number of Companies Reporting | 20 | 2 | 7 | 10 | 2 | 8 | 5 | 5 |
| Number of Incumbents Reporting | 32 | 3 | 12 | 16 | 2 | 15 | 6 | 8 |
| Incumbent Characteristics |  |  |  |  |  |  |  |  |
| Percent w Exempt Flsa Status | 84.4\% |  | 100.0\% | 68.8\% |  | 79.4\% | 100.0\% | 75.0\% |
| Years of Tenure w Company | 13.7 |  | 11.3 | 17.0 |  | 15.6 | 8.8 | 15.3 |
| Years of Age | 49.7 |  | 51.8 | 49.1 |  | 46.3 | 50.4 | 49.6 |
| Base Salary |  |  |  |  |  |  |  |  |
| Base Salary (Incumbent Weighted) | \$152,007 |  | \$156,053 | \$142,357 |  | \$142,127 | \$180,782 | \$138,992 |
| Salary Range Minimum | \$93,903 |  | \$98,626 | \$94,030 |  | \$85,744 |  | \$101,588 |
| Salary Range Midpoint | \$129,389 |  | \$134,956 | \$129,357 |  | \$118,510 |  | \$140,438 |
| Salary Range Maximum | \$165,042 |  | \$172,352 | \$164,453 |  | \$151,239 |  | \$178,913 |
| Actual Cash Incentives |  |  |  |  |  |  |  |  |
| Percent Eligible | 87.5\% |  | 89.9\% | 81.2\% |  | 93.1\% | 100.0\% | 75.0\% |
| Percent Receiving | 87.5\% |  | 89.9\% | 81.2\% |  | 93.1\% | 100.0\% | 75.0\% |
| Percent Eligible Receiving | 100.0\% |  | 100.0\% | 100.0\% |  | 100.0\% | 100.0\% | 100.0\% |
| Number of Companies Providing Cash Incentives | 17 |  | 6 | 8 |  | 7 | 5 | 4 |
| Cash Incentives Award (Incl \$0) | \$14,536 |  | \$13,167 | \$14,206 |  | \$14,095 | \$22,628 | \$11,356 |
| Cash Incentives Award (Excl \$0) | \$16,612 |  | \$14,649 | \$17,484 |  | \$15,134 | \$22,628 |  |
| Cash Incentives Award as \% of Base (Excl \$0) | 11.2\% |  | 9.0\% | 13.4\% |  | 11.0\% | 12.6\% |  |
| Total Cash Compensation (Incumbent Weighted) | \$166,543 |  | \$169,220 | \$156,562 |  | \$156,222 | \$203,409 | \$150,348 |
| Number of Companies Providing Sign-On Awards | 0 |  | 0 | 0 |  | 0 | 0 | 0 |
| Sign-On Award (Excl \$0) |  |  |  |  |  |  |  |  |
| Target Cash Incentives |  |  |  |  |  |  |  |  |
| Target Cash Incentive Award (Excl \$0) | \$15,235 |  | \$14,389 | \$14,081 |  | \$11,751 | \$21,885 |  |
| Target Cash Incentives as \% of Base (Excl \$0) | 10.2\% |  | 8.9\% | 11.2\% |  | 8.7\% | 12.4\% |  |
| Target Compensation (Incumbent Weighted) | \$165,003 |  | \$168,986 | \$153,287 |  | \$152,831 | \$202,666 | \$149,787 |
| Equity Incentives |  |  |  |  |  |  |  |  |
| Percent Eligible | 43.7\% |  | 35.0\% | 56.3\% |  | 54.9\% | 56.6\% | 37.5\% |
| Percent Receiving | 15.6\% |  | 10.1\% | 18.8\% |  | 13.7\% | 37.8\% | 12.5\% |
| Percent Eligible Receiving | 35.7\% |  | 28.9\% | 33.3\% |  | 25.0\% | 66.7\% | 33.3\% |
| Number of Companies Providing Long Term Incentives | 5 |  | 1 | 3 |  | 2 | 2 | 1 |
| Stock Option Value (Excl \$0) |  |  |  |  |  |  |  |  |
| Restricted Stock Value (Excl \$0) | \$13,029 |  |  |  |  |  |  |  |
| Face Value All Awards | \$13,029 |  |  |  |  |  |  |  |
| LTI Award Value (Incl \$0) | \$2,036 |  | \$1,231 | \$2,575 |  | \$1,837 | \$3,468 | \$2,500 |
| Stock Option Value (Excl \$0) | \$13,029 |  |  |  |  |  |  |  |
| LTI Value as \% of Base (Excl \$0) | 8.9\% |  |  |  |  |  |  |  |
| Total Direct Compensation (Incumbent Weighted) | \$168,578 |  | \$170,451 | \$159,137 |  | \$158,060 | \$206,878 | \$152,848 |

[^1]| Data Effective 04/01/2020 | A and P Maintenance Technicians' Supervisor (023) |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Required to Fly, Number of Pilots and Aircraft |  |  |  |  |  |  |  |  |
|  | Total | Required to Fly |  | Number of Pilots* |  |  | Number of Aircraft |  |  |
|  |  | Yes | No | 1 to 14 | 15 to 20 | 21+ | 1 to 3 | 4 | 5+ |
| Number of Companies Reporting | 20 | 13 | 9 | 12 | 2 | 5 | 9 | 3 | 6 |
| Number of Incumbents Reporting | 32 | 20 | 12 | 17 | 4 | 10 | 14 | 4 | 11 |
| Incumbent Characteristics |  |  |  |  |  |  |  |  |  |
| Percent w Exempt Flsa Status | 84.4\% | 95.0\% | 66.7\% | 94.1\% |  | 80.0\% | 100.0\% |  | 63.6\% |
| Years of Tenure w Company | 13.7 | 13.1 | 14.8 | 12.2 |  | 19.0 | 10.4 |  | 15.8 |
| Years of Age | 49.7 | 50.9 | 47.4 | 50.2 |  | 51.2 | 49.1 |  | 47.7 |
| Base Salary |  |  |  |  |  |  |  |  |  |
| Base Salary (Incumbent Weighted) | \$152,007 | \$146,783 | \$160,713 | \$147,562 |  | \$158,563 | \$149,098 |  | \$153,574 |
| Salary Range Minimum | \$93,903 | \$91,276 | \$98,500 | \$91,931 |  | \$99,137 | \$95,437 |  | \$96,321 |
| Salary Range Midpoint | \$129,389 | \$128,411 | \$131,100 | \$126,405 |  | \$139,712 | \$131,595 |  | \$128,316 |
| Salary Range Maximum | \$165,042 | \$165,810 | \$163,700 | \$161,187 |  | \$180,287 | \$168,484 |  | \$160,310 |
| Actual Cash Incentives |  |  |  |  |  |  |  |  |  |
| Percent Eligible | 87.5\% | 90.0\% | 83.3\% | 88.2\% |  | 80.0\% | 92.4\% |  | 81.8\% |
| Percent Receiving | 87.5\% | 90.0\% | 83.3\% | 88.2\% |  | 80.0\% | 92.4\% |  | 81.8\% |
| Percent Eligible Receiving | 100.0\% | 100.0\% | 100.0\% | 100.0\% |  | 100.0\% | 100.0\% |  | 100.0\% |
| Number of Companies Providing Cash Incentives | 17 | 11 | 7 | 10 |  | 4 | 8 |  | 5 |
| Cash Incentives Award (Incl \$0) | \$14,536 | \$11,797 | \$19,099 | \$12,081 |  | \$20,021 | \$12,650 |  | \$19,787 |
| Cash Incentives Award (Excl \$0) | \$16,612 | \$13,108 | \$22,919 | \$13,692 |  |  | \$13,683 |  | \$24,184 |
| Cash Incentives Award as \% of Base (Excl \$0) | 11.2\% | 9.0\% | 15.0\% | 9.4\% |  |  | 8.9\% |  | 16.4\% |
| Total Cash Compensation (Incumbent Weighted) | \$166,543 | \$158,581 | \$179,813 | \$159,643 |  | \$178,584 | \$161,748 |  | \$173,361 |
| Number of Companies Providing Sign-On Awards | 0 | 0 | 0 | 0 |  | 0 | 0 |  | 0 |
|  |  |  |  |  |  |  |  |  |  |
| Target Cash Incentives |  |  |  |  |  |  |  |  |  |
| Target Cash Incentive Award (Excl \$0) | \$15,235 | \$13,259 | \$18,746 | \$13,521 |  |  | \$13,614 |  | \$18,423 |
| Target Cash Incentives as \% of Base (Excl \$0) | 10.2\% | 9.3\% | 11.8\% | 9.3\% |  |  | 8.9\% |  | 11.9\% |
| Target Compensation (Incumbent Weighted) | \$165,003 | \$158,391 | \$176,023 | \$159,492 |  | \$174,735 | \$161,684 |  | \$168,647 |
| Equity Incentives |  |  |  |  |  |  |  |  |  |
| Percent Eligible | 43.7\% | 55.0\% | 25.0\% | 41.2\% |  | 50.0\% | 37.8\% |  | 54.5\% |
| Percent Receiving | 15.6\% | 20.0\% | 8.3\% | 23.5\% |  | 10.0\% | 15.1\% |  | 18.2\% |
| Percent Eligible Receiving | 35.7\% | 36.4\% | 33.3\% | 57.1\% |  | 20.0\% | 40.0\% |  | 33.3\% |
| Number of Companies Providing Long Term Incentives | 5 | 4 | 1 | 4 |  | 1 | 2 |  | 2 |
| Stock Option Value (Excl \$0) |  |  |  |  |  |  |  |  |  |
| Restricted Stock Value (Excl \$0) | \$13,029 |  |  |  |  |  |  |  |  |
| Face Value All Awards | \$13,029 |  |  |  |  |  |  |  |  |
| LTI Award Value ( Incl \$0) | \$2,036 | \$2,508 | \$1,249 | \$2,950 |  | \$1,499 | \$1,808 |  | \$1,927 |
| Stock Option Value (Excl \$0) | \$13,029 |  |  |  |  |  |  |  |  |
| LTI Value as \% of Base (Excl \$0) | 8.9\% |  |  |  |  |  |  |  |  |
| Total Direct Compensation (Incumbent Weighted) | \$168,578 | \$161,088 | \$181,062 | \$162,594 |  | \$180,083 | \$163,556 |  | \$175,288 |

[^2]| Data Effective 04/01/2020 | A and P Maintenance Technicians' Supervisor (023) |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Years Experience, Repair Station and Department Size |  |  |  |  |  |
|  | Total | Repair Station |  | Flight Department Size |  |  |
|  | All Firms | Yes | No | 1-25 FTE | 26-40 FTE | 41+ FTE |
| Number of Companies Reporting | 20 | 5 | 14 | 10 | 5 | 4 |
| Number of Incumbents Reporting | 32 | 7 | 24 | 15 | 8 | 8 |
| Incumbent Characteristics |  |  |  |  |  |  |
| Percent w Exempt Flsa Status | 84.4\% | 75.3\% | 87.5\% | 100.0\% | 62.5\% |  |
| Years of Tenure w Company | 13.7 | 18.0 | 12.6 | 11.1 | 14.4 |  |
| Years of Age | 49.7 | 51.4 | 49.3 | 49.8 |  |  |
| Base Salary |  |  |  |  |  |  |
| Base Salary (Incumbent Weighted) | \$152,007 | \$145,204 | \$151,924 | \$145,994 | \$148,009 |  |
| Salary Range Minimum | \$93,903 | \$103,686 | \$88,385 | \$91,812 | \$87,160 |  |
| Salary Range Midpoint | \$129,389 | \$141,042 | \$122,801 | \$126,983 | \$112,880 |  |
| Salary Range Maximum | \$165,042 | \$177,890 | \$157,663 | \$162,791 | \$138,000 |  |
| Actual Cash Incentives |  |  |  |  |  |  |
| Percent Eligible | 87.5\% | 75.3\% | 91.7\% | 93.1\% | 87.5\% |  |
| Percent Receiving | 87.5\% | 75.3\% | 91.7\% | 93.1\% | 87.5\% |  |
| Percent Eligible Receiving | 100.0\% | 100.0\% | 100.0\% | 100.0\% | 100.0\% |  |
| Number of Companies Providing Cash Incentives | 17 | 4 | 12 | 9 | 4 |  |
| Cash Incentives Award (Incl \$0) | \$14,536 | \$11,845 | \$15,374 | \$12,999 | \$16,137 |  |
| Cash Incentives Award (Excl \$0) | \$16,612 |  | \$16,772 | \$13,957 |  |  |
| Cash Incentives Award as \% of Base (Excl \$0) | 11.2\% |  | 11.1\% | 9.4\% |  |  |
| Total Cash Compensation (Incumbent Weighted) | \$166,543 | \$157,049 | \$167,298 | \$158,993 | \$164,147 |  |
| Number of Companies Providing Sign-On Awards | 0 | 0 | 0 | 0 | 0 |  |
| Sign-On Award (Excl \$0) |  |  |  |  |  |  |
| Target Cash Incentives |  |  |  |  |  |  |
| Target Cash Incentive Award (Excl \$0) | \$15,235 |  | \$15,704 | \$13,838 |  |  |
| Target Cash Incentives as \% of Base (Excl \$0) | 10.2\% |  | 10.2\% | 9.4\% |  |  |
| Target Compensation (Incumbent Weighted) | \$165,003 | \$155,216 | \$165,844 | \$158,882 | \$158,599 |  |
| Equity Incentives |  |  |  |  |  |  |
| Percent Eligible | 43.7\% | 83.1\% | 33.3\% | 41.2\% | 50.0\% |  |
| Percent Receiving | 15.6\% | 33.8\% | 12.5\% | 20.6\% | 25.0\% |  |
| Percent Eligible Receiving | 35.7\% | 40.6\% | 37.5\% | 50.0\% | 50.0\% |  |
| Number of Companies Providing Long Term Incentives | 5 | 2 | 3 | 3 | 2 |  |
| Stock Option Value (Excl \$0) |  |  |  |  |  |  |
| Restricted Stock Value (Excl \$0) | \$13,029 |  |  |  |  |  |
| Face Value All Awards | \$13,029 |  |  |  |  |  |
| LTI Award Value ( Incl \$0) | \$2,036 | \$4,426 | \$1,623 | \$2,070 | \$4,374 |  |
| Stock Option Value (Excl \$0) | \$13,029 |  |  |  |  |  |
| LTI Value as \% of Base (Excl \$0) | 8.9\% |  |  |  |  |  |
| Total Direct Compensation (Incumbent Weighted) | \$168,578 | \$161,475 | \$168,921 | \$161,063 | \$168,521 |  |

[^3]HR Policies \& Practices
Challenges to Corporate Aviation

|  | All Firms | Dept Size: 1-25 FTE | Dept Size: 26 - 40 FTE | Dept Size: 41+ FTE |
| :---: | :---: | :---: | :---: | :---: |
| If you have lost a pilot in the last 5 years, please include any cost associated with replacement below. |  |  |  |  |
| Average relocation cost: | \$37,937 | \$32,929 | \$55,175 | \$30,714 |
| Average hiring bonus: | \$18,600 | \$21,462 | \$14,750 |  |
| Average training cost 1st year: | \$81,844 | \$80,217 | \$80,615 | \$87,778 |
| Average training cost 2nd year: | \$52,694 | \$46,158 | \$60,900 | \$58,714 |
| Any additional training on average: | \$14,932 | \$17,192 | \$13,571 |  |
| Do you compensate pilots that fly ultra long range flights differently? |  |  |  |  |
| Yes | 10.9\% | 17.9\% |  | 10.0\% |
| No | 85.5\% | 78.6\% | 94.1\% | 90.0\% |
| Don't Know | 3.6\% | 3.6\% | 5.9\% |  |
| Is there a limit to the number of days away on a single flight trip for pilots? |  |  |  |  |
| Yes | 37.5\% | 41.4\% | 41.2\% | 20.0\% |
| No | 57.1\% | 55.2\% | 52.9\% | 70.0\% |
| Not Sure | 5.4\% | 3.4\% | 5.9\% | 10.0\% |
| How many total continuous nights per month are your pilots away on average? | 5 | 4 | 5 | 6 |
| Would you consider a pilot pay by flight hour method of compensation in lieu of traditional salary positions? |  |  |  |  |
| Yes | 3.5\% | 3.3\% | 5.9\% |  |
| No | 73.7\% | 73.3\% | 82.4\% | 60.0\% |
| Not Sure | 22.8\% | 23.3\% | 11.8\% | 40.0\% |
| Other |  |  |  |  |


[^0]:    All data is omitted when there are less than 5 companies matching.

[^1]:    All data is omitted when there are less than 5 companies matching.
    Excl \$0 figures are omitted when there are less than 5 incumbents reporting the statistic.

[^2]:    All data is omitted when there are less than 5 companies matching.
    Excl \$0 figures are omitted when there are less than 5 incumbents reporting the statistic.
    *Staff plus Contract Pilots

[^3]:    All data is omitted when there are less than 5 companies matching.
    Excl \$0 figures are omitted when there are less than 5 incumbents reporting the statistic.

