#### **Participating Companies List**

# **Pearl Meyer**

2020 IBM Corporate Flight Operations Compensation Survey

Sample Document

Data Effective 04/01/2020	A and P Maintenance Technicians' Supervisor (023)  All Companies								
	Number of Companies Reporting	20							
Number of Incumbents Reporting	32								
Incumbent Characteristics									
Percent w Exempt Flsa Status	84.4%								
Years of Tenure w Company	13.7	2.7	5.4	12.1	14.4	20.4	29.6		
Years of Age	49.7	37.0	42.0	49.0	52.0	58.0	60.0		
Base Salary									
Base Salary (Incumbent Weighted)	\$152,007	\$112,381	\$123,644	\$145,475	\$157,000	\$172,670	\$201,714		
Salary Range Minimum	\$93,903	\$76,100	\$79,600	\$87,400	\$98,196	\$109,000	\$115,700		
Salary Range Midpoint	\$129,389	\$106,000	\$108,500	\$129,448	\$132,600	\$139,710	\$158,100		
Salary Range Maximum	\$165,042	\$127,200	\$140,800	\$163,596	\$170,900	\$185,600	\$207,200		
Actual Cash Incentives									
Percent Eligible	87.5%								
Percent Receiving	87.5%								
Percent Eligible Receiving	100.0%								
Number of Companies Providing Cash Incentives	17								
Cash Incentives Award (Incl \$0)	\$14,536	\$0	\$8,208	\$12,885	\$13,760	\$19,819	\$31,565		
Cash Incentives Award (Excl \$0)	\$16,612	\$6,700	\$10,000	\$13,101	\$15,000	\$20,645	\$32,363		
Cash Incentives Award as % of Base (Excl \$0)	11.2%	5.7%	6.3%	10.1%	10.9%	13.9%	17.0%		
Total Cash Compensation (Incumbent Weighted)	\$166,543	\$120,578	\$136,887	\$165,440	\$168,000	\$180,670	\$205,000		
Number of Companies Providing Sign-On Awards	0								
Sign-On Award (Excl \$0)									
Target Cash Incentives									
Target Cash Incentive Award (Excl \$0)	\$15,235	\$4,544	\$8,468	\$15,000	\$16,111	\$17,958	\$25,235		
Target Cash Incentives as % of Base (Excl \$0)	10.2%	4.0%	7.0%	10.0%	10.5%	13.0%	15.0%		
Target Compensation (Incumbent Weighted)	\$165,003	\$120,248	\$135,065	\$163,598	\$168,000	\$180,060	\$205,000		
Equity Incentives									
Percent Eligible	43.7%								
Percent Receiving	15.6%								
Percent Eligible Receiving	35.7%								
Number of Companies Providing Long Term Incentives	5								
Stock Option Value (Excl \$0)									
Restricted Stock Value (Excl \$0)	\$13,029	\$6,204	\$11,779	\$12,171	\$13,581	\$14,990	\$20,000		
Face Value All Awards	\$13,029	\$6,204	\$11,779	\$12,171	\$13,581	\$14,990	\$20,000		
_TI Award Value (Incl \$0)	\$2,036	\$0	\$0	\$0	\$0	\$0	\$11,779		
_TI Award Value (Excl \$0)	\$13,029	\$6,204	\$11,779	\$12,171	\$13,581	\$14,990	\$20,000		
_TI Value as % of Base (Excl \$0)	8.9%	4.8%	5.4%	8.0%	9.6%	11.2%	15.3%		
Total Direct Compensation (Incumbent Weighted)	\$168,578	\$120,578	\$139,492	\$165,976	\$170,503	\$183,339	\$205,000		

All data is omitted when there are less than 5 companies matching. Excl \$0 figures are omitted when there are less than 5 incumbents reporting the statistic.

	A and P Maintenance Technicians' Supervisor (023)									
Data Effective 04/01/2020	Revenue and Region									
	Total Company Revenue					Aviation Base Region				
	All Firms	Less than \$10l	B \$10B up to \$30B	\$30B and Above	Midwest	Northeast	West	South		
Number of Companies Reporting	20	2	7	10	2	8	5	5		
Number of Incumbents Reporting	32	3	12	16	2	15	6	8		
Incumbent Characteristics										
Percent w Exempt Flsa Status	84.4%		100.0%	68.8%		79.4%	100.0%	75.0%		
Years of Tenure w Company	13.7		11.3	17.0		15.6	8.8	15.3		
Years of Age	49.7		51.8	49.1		46.3	50.4	49.6		
Base Salary										
Base Salary (Incumbent Weighted)	\$152,007		\$156,053	\$142,357		\$142,127	\$180,782	\$138,992		
Salary Range Minimum	\$93,903		\$98,626	\$94,030		\$85,744		\$101,588		
Salary Range Midpoint	\$129,389		\$134,956	\$129,357		\$118,510		\$140,438		
Salary Range Maximum	\$165,042		\$172,352	\$164,453		\$151,239		\$178,913		
Actual Cash Incentives						, ,				
Percent Eligible	87.5%		89.9%	81.2%		93.1%	100.0%	75.0%		
Percent Receiving	87.5%		89.9%	81.2%		93.1%	100.0%	75.0%		
Percent Eligible Receiving	100.0%		100.0%	100.0%		100.0%	100.0%	100.0%		
Number of Companies Providing Cash Incentives	17		6	8		7	5	4		
Cash Incentives Award (Incl \$0)	\$14,536		\$13,167	\$14,206		\$14,095	\$22,628	\$11,356		
Cash Incentives Award (Excl \$0)	\$16,612		\$14,649	\$17,484		\$15,134	\$22,628	ψ,σσσ		
Cash Incentives Award as % of Base (Excl \$0)	11.2%		9.0%	13.4%		11.0%	12.6%			
Total Cash Compensation (Incumbent Weighted)	\$166,543		\$169,220	\$156,562		\$156,222	\$203,409	\$150,348		
Number of Companies Providing Sign-On Awards	0		0	0		0	0	0		
Sign-On Award (Excl \$0)						•	•			
Target Cash Incentives										
Target Cash Incentive Award (Excl \$0)	\$15,235		\$14,389	\$14,081		\$11,751	\$21,885			
Target Cash Incentives as % of Base (Excl \$0)	10.2%		8.9%	11.2%		8.7%	12.4%			
Target Compensation (Incumbent Weighted)	\$165,003		\$168,986	\$153,287		\$152,831	\$202,666	\$149,787		
Equity Incentives	ψ103,003		ψ100,900	ψ133,207		Ψ132,031	Ψ202,000	Ψ149,707		
Percent Eligible	43.7%		35.0%	56.3%		54.9%	56.6%	37.5%		
Percent Receiving	15.6%		10.1%	18.8%		13.7%	37.8%	12.5%		
Percent Eligible Receiving	35.7%		28.9%	33.3%		25.0%	66.7%	33.3%		
Number of Companies Providing Long Term Incentives	5		20.9%	33.3%		25.0%	2	33.3%		
Stock Option Value (Excl \$0)	3		ı	J				ı		
Restricted Stock Value (Excl \$0)	\$13,029									
Face Value All Awards	\$13,029									
LTI Award Value (Incl \$0)	\$13,029		\$1,231	\$2,575		\$1,837	¢2.460	¢2 500		
, ,			Φ1,∠31	φ∠,3/5		φ1,83/	\$3,468	\$2,500		
Stock Option Value (Excl \$0)	\$13,029									
LTI Value as % of Base (Excl \$0) Total Direct Compensation (Incumbent Weighted)	8.9% \$168,578		\$170,451	\$159,137		\$158,060	\$206,878	\$152,848		

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	A and P Maintenance Technicians' Supervisor (023)									
Data Effective 04/01/2020	Required to Fly, Number of Pilots and Aircraft									
	Total Required to Fly			Number of Pilots*			Number of Aircraft			
	All Firms	Yes	No	1 to 14	15 to 20	21+	1 to 3	4	5+	
Number of Companies Reporting	20	13	9	12	2	5	9	3	6	
Number of Incumbents Reporting	32	20	12	17	4	10	14	4	11	
Incumbent Characteristics										
Percent w Exempt Flsa Status	84.4%	95.0%	66.7%	94.1%		80.0%	100.0%		63.6%	
Years of Tenure w Company	13.7	13.1	14.8	12.2		19.0	10.4		15.8	
Years of Age	49.7	50.9	47.4	50.2		51.2	49.1		47.7	
Base Salary										
Base Salary (Incumbent Weighted)	\$152,007	\$146,783	\$160,713	\$147,562		\$158,563	\$149,098		\$153,574	
Salary Range Minimum	\$93,903	\$91,276	\$98,500	\$91,931		\$99,137	\$95,437		\$96,321	
Salary Range Midpoint	\$129,389	\$128,411	\$131,100	\$126,405		\$139,712	\$131,595		\$128,316	
Salary Range Maximum	\$165,042	\$165,810	\$163,700	\$161,187		\$180,287	\$168,484		\$160,310	
Actual Cash Incentives										
Percent Eligible	87.5%	90.0%	83.3%	88.2%		80.0%	92.4%		81.8%	
Percent Receiving	87.5%	90.0%	83.3%	88.2%		80.0%	92.4%		81.8%	
Percent Eligible Receiving	100.0%	100.0%	100.0%	100.0%		100.0%	100.0%		100.0%	
Number of Companies Providing Cash Incentives	17	11	7	10		4	8		5	
Cash Incentives Award (Incl \$0)	\$14,536	\$11,797	\$19,099	\$12,081		\$20,021	\$12,650		\$19,787	
Cash Incentives Award (Excl \$0)	\$16,612	\$13,108	\$22,919	\$13,692		<del></del>	\$13,683		\$24,184	
Cash Incentives Award as % of Base (Excl \$0)	11.2%	9.0%	15.0%	9.4%			8.9%		16.4%	
Total Cash Compensation (Incumbent Weighted)	\$166,543	\$158,581	\$179,813	\$159,643		\$178,584	\$161,748		\$173,361	
Number of Companies Providing Sign-On Awards	0	0	0	0		0	0		0	
Sign-On Award (Excl \$0)						-				
Target Cash Incentives										
Target Cash Incentive Award (Excl \$0)	\$15,235	\$13,259	\$18,746	\$13,521			\$13,614		\$18,423	
Target Cash Incentives as % of Base (Excl \$0)	10.2%	9.3%	11.8%	9.3%			8.9%		11.9%	
Target Compensation (Incumbent Weighted)	\$165,003	\$158,391	\$176,023	\$159,492		\$174,735	\$161,684		\$168,647	
Equity Incentives	ψ100,000	Ψ100,001	Ψ170,020	ψ100,402		ψ17-4,700	Ψ101,004		φ100,047	
Percent Eligible	43.7%	55.0%	25.0%	41.2%		50.0%	37.8%		54.5%	
Percent Receiving	15.6%	20.0%	8.3%	23.5%		10.0%	15.1%		18.2%	
Percent Eligible Receiving	35.7%	36.4%	33.3%	57.1%		20.0%	40.0%		33.3%	
Number of Companies Providing Long Term Incentives	5	4	1	4		1	2		2	
Stock Option Value (Excl \$0)		4	ı	4		I				
Restricted Stock Value (Excl \$0)	\$13,029									
Face Value All Awards	\$13,029									
LTI Award Value (Incl \$0)		\$2,508	¢1 040	<b>¢</b> ን 050		¢1 400	¢1 000		¢4 007	
	\$2,036	φ∠,508	\$1,249	\$2,950		\$1,499	\$1,808		\$1,927	
Stock Option Value (Excl \$0)	\$13,029									
LTI Value as % of Base (Excl \$0)  Total Direct Compensation (Incumbent Weighted)	8.9% \$168,578	\$161,088	\$181,062	\$162,594		\$180,083	\$163,556		\$175,288	

All data is omitted when there are less than 5 companies matching. Excl \$0 figures are omitted when there are less than 5 incumbents reporting the statistic. \*Staff plus Contract Pilots

	A and P Maintenance Technicians' Supervisor (023)								
Data Effective 04/01/2020	Years Experience, Repair Station and Department Size								
	Total Repair Station			Flight Department Size					
	All Firms	Yes	No	1 - 25 FTE	26 - 40 FTE	41+ FTE			
Number of Companies Reporting	20	5	14	10	5	4			
Number of Incumbents Reporting	32	7	24	15	8	8			
Incumbent Characteristics									
Percent w Exempt Flsa Status	84.4%	75.3%	87.5%	100.0%	62.5%				
Years of Tenure w Company	13.7	18.0	12.6	11.1	14.4				
Years of Age	49.7	51.4	49.3	49.8					
Base Salary									
Base Salary (Incumbent Weighted)	\$152,007	\$145,204	\$151,924	\$145,994	\$148,009				
Salary Range Minimum	\$93,903	\$103,686	\$88,385	\$91,812	\$87,160				
Salary Range Midpoint	\$129,389	\$141,042	\$122,801	\$126,983	\$112,880				
Salary Range Maximum	\$165,042	\$177,890	\$157,663	\$162,791	\$138,000				
Actual Cash Incentives									
Percent Eligible	87.5%	75.3%	91.7%	93.1%	87.5%				
Percent Receiving	87.5%	75.3%	91.7%	93.1%	87.5%				
Percent Eligible Receiving	100.0%	100.0%	100.0%	100.0%	100.0%				
Number of Companies Providing Cash Incentives	17	4	12	9	4				
Cash Incentives Award (Incl \$0)	\$14,536	\$11,845	\$15,374	\$12,999	\$16,137				
Cash Incentives Award (Excl \$0)	\$16,612	* /	\$16,772	\$13,957	+ -, -				
Cash Incentives Award as % of Base (Excl \$0)	11.2%		11.1%	9.4%					
Total Cash Compensation (Incumbent Weighted)	\$166,543	\$157,049	\$167,298	\$158,993	\$164,147				
Number of Companies Providing Sign-On Awards	0	0	0	0	0				
Sign-On Award (Excl \$0)	-	•	<u> </u>	-					
Farget Cash Incentives									
Target Cash Incentive Award (Excl \$0)	\$15,235		\$15,704	\$13,838					
Farget Cash Incentives as % of Base (Excl \$0)	10.2%		10.2%	9.4%					
Farget Compensation (Incumbent Weighted)	\$165,003	\$155,216	\$165,844	\$158,882	\$158,599				
Equity Incentives	<b>\$100,000</b>	Ψ100,210	φτοσ,σττ	Ψ100,002	ψ100,000				
Percent Eligible	43.7%	83.1%	33.3%	41.2%	50.0%				
Percent Receiving	15.6%	33.8%	12.5%	20.6%	25.0%				
Percent Eligible Receiving	35.7%	40.6%	37.5%	50.0%	50.0%				
Number of Companies Providing Long Term Incentives	5	2	3	3	2				
Stock Option Value (Excl \$0)	<u> </u>	<u>-</u>	<u> </u>	<u> </u>					
Restricted Stock Value (Excl \$0)	\$13,029								
Face Value All Awards	\$13,029								
TI Award Value (Incl \$0)	\$2,036	\$4,426	\$1,623	\$2,070	\$4,374				
Stock Option Value (Excl \$0)	\$13,029	Ψ1,120	Ψ1,020	Ψ=,010	ψ1,011				
LTI Value as % of Base (Excl \$0)	8.9%								
Total Direct Compensation (Incumbent Weighted)	\$168,578	\$161,475	\$168,921	\$161,063	\$168,521				

All data is omitted when there are less than 5 companies matching. Excl \$0 figures are omitted when there are less than 5 incumbents reporting the statistic.

#### **HR Policies & Practices**

#### **Challenges to Corporate Aviation**

	All Firms	Dept Size: 1 - 25 FTE	Dept Size: 26 - 40 FTE	Dept Size: 41+ FTE
If you have lost a pilot in the last 5 years, please include any cost associated with replacement below.	All FIIIIS	Dept Size. 1 - 23 FTE	Dept Size. 20 - 40 FTE	Dept 3126. 41+ F1E
Average relocation cost:	\$37,937	\$32,929	\$55,175	\$30,714
Average hiring bonus:	\$18,600	\$21,462	\$14,750	
Average training cost 1st year:	\$81,844	\$80,217	\$80,615	\$87,778
Average training cost 2nd year:	\$52,694	\$46,158	\$60,900	\$58,714
Any additional training on average:	\$14,932	\$17,192	\$13,571	
Do you compensate pilots that fly ultra long range flights differently?				
Yes	10.9%	17.9%		10.0%
No	85.5%	78.6%	94.1%	90.0%
Don't Know	3.6%	3.6%	5.9%	
Is there a limit to the number of days away on a single flight trip for pilots?				
Yes	37.5%	41.4%	41.2%	20.0%
No	57.1%	55.2%	52.9%	70.0%
Not Sure	5.4%	3.4%	5.9%	10.0%
How many total continuous nights per month are your pilots away on average?	5	4	5	6
Would you consider a pilot pay by flight hour method of compensation in lieu of traditional salary positions?				
Yes	3.5%	3.3%	5.9%	
No	73.7%	73.3%	82.4%	60.0%
Not Sure	22.8%	23.3%	11.8%	40.0%
Other				